CPR Subcommittee on Policy and Programme of Work
9 November 2016

REVISION OF STRATEGIC PLAN 2014-2019
BACKGROUND: UN-HABITAT REFORM, 2011-2013

DRIVERS OF REFORM:

- EFFICIENCY
- EFFECTIVENESS
- PRODUCTIVITY
- TRANSPARENCY
- ACCOUNTABILITY

GOVERNANCE REVIEW

ORGANIZATIONAL REVIEW

STRATEGIC PLAN 2014-2019
Background: Strategic Plan Preparation

- Participatory preparation, by Secretariat Team and CPR Contact Group: August 2011 to August 2012
- Draft Strategic Plan endorsed by CPR on 22 August 2012
- Strategic Plan considered and approved by UN-Habitat Governing Council at 24th session (Resolution 24/15, 19 April, 2013)
• **Part I. Strategic Analysis:** Provides the rationale of the Strategic Plan, or answers the question ‘Why?’

• **Part II. Strategic Choice:** Contains the core of the Strategic Plan itself, or answers the question ‘What?’ (Vision, Mission, Goal, Strategic Result, Focus Areas, Cross-cutting Issues, Results Framework); and,

• **Part III. Strategy Implementation:** Addresses issues of how the Strategic Plan will be implemented, i.e. answers the question ‘How?’
• “...The strategic plan will be adjusted on the basis of this midterm evaluation, the outcome of Habitat III (i.e., the new urban agenda), and any changes in the governance structure of UN-Habitat...” (para. 95, Strategic Plan 2014-2019)

• Also to respond to new international agreements:
  (a) 2030 Agenda for Sustainable Development and Sustainable Development Goals
  (b) Addis Ababa Action Agenda of the Third International Conference on Financing for Development
  (c) Sendai Framework for Disaster Risk Reduction 2015-2030
  (d) Paris Agreement under the United Nations Framework Convention on Climate Change
POSSIBLE SCOPE OF REVISION

• Light amendment of the **Narrative** of the Strategic Plan so as to emphasize the role of well-planned and well-managed urbanization in overall sustainable development and to reflect the New Urban Agenda, the 2030 Agenda and the SDGs, the Sendai Framework, the Addis Ababa Action Agenda and the Paris Agreement

• Light amendment of the focus area **Strategic Result**, if necessary

• Amendment of the statement describing the **Challenges** that the focus area addresses

• Amendment of the statement on **What specific actions the focus area implements** in order to address the identified challenges
• Amendment of the statement describing **How the specific actions described are implemented** (the implementation strategy)

• Amendment of **Methodology for Implementation of Cross-cutting Issues**

• Light amendment of the focus area **Expected Accomplishments** and **Indicators of Achievement** and possible addition of **Means of Implementation Expected Accomplishments and Indicators of Achievement**
• Each Branch Coordinator/Focus Area Coordinator, jointly with all Regional Office Directors and in consultation with the professional staff under the focus area, will review and propose amendments to their focus area

• Each Focus Area Coordinator will present to Senior Management suggested amendments for their focus area for discussion and decision

• Suggested amendments to the Strategic Plan agreed by Senior Management will be presented to the Committee of Permanent Representatives (CPR) for discussion and approval, through means determined by the CPR itself
Timeline for the revision is determined by ten weeks rule for submission of documents for Governing Council sessions.

Therefore revised Strategic Plan to be submitted to Governing Council by 23 January 2017, ten weeks before 26th session (3 to 7 April 2017).

Deadline for preparation of Work Programme and Budget 2018-2019 is important, as its preparation is based on revised Strategic Plan 2014-2018 and revised Strategic Framework 2018-2019.
THANK YOU